On August 3, 1973, Governor John A. Burns authorized, through Executive Order No. 73-1, the establishment of the Ad Hoc Commission on Operations, Revenues and Expenditures (CORE). The Commission's objective was to study the revenues, operations and expenses of Hawaii's State Government and provide independent advice on how the State could improve its efficiency and effectiveness.

The eighteen Commission members, all appointed by the Governor, were selected for their prominence in Hawaii's government, business and labor sectors. Mr. Andrew T. F. Ing, Financial Vice President of Hawaiian Electric Company, Inc., and Mr. Walter H. Kupau, President of the Hawaii State Federation of Labor AFL-CIO, were elected chairman and vice-chairman, respectively, of the Commission. The heads of the State's Departments of Budget & Finance, Taxation, and Planning and Economic Development served as ex-officio members of the Commission.

CORE members worked part-time and received no pay for their voluntary services. The Commission did employ a salaried staff to do research, coordinate Commission activities and perform clerical duties. Staff members were paid by the Governor's office. Mrs. Mildred Kosaki served as CORE's Executive Secretary, the head of the Commission's staff.

The Commission did its work by (1) gathering information (e.g., oral and written testimonies of government officials; suggestions from individuals and organizations), (2) analyzing the information (e.g., staff research papers), and (3) formulating recommendations.

To expedite its work, the Commission formed committees and task forces to focus on specific subject areas.

The CORE committees and task forces were:

1. Committee on Health and Social Services
   (a) Task Force on Health Facilities
   (b) " " " Housing
   (c) " " " Welfare Eligibility and Level of Support
2. Committee on Revenues
3. Committee on Education

In compliance with Executive Order No. 73-1, a final report of the Commission's findings, conclusions and recommendations was submitted to the Governor in November 1974, prior to the beginning of the 1975 Legislative session.

The Commission officially ceased operation on November 15, 1974.
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Revenues & Expenditures
A-95 Clearinghouse
1965 Advisory Committee on Taxation and Finance: Summary Report
1973-1975 Appropriations & Allocations
Comptroller's Reports
Expenditures (General)
Finances (General)
GO Plan: GOP Plan For Fiscal Reform
Hotel Taxes
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Tax Recommendations
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Committee on Education
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