

Governor's Ad Hoc Commission on Operations,
Revenues & Expenditures (CORE) 1973-1974

On August 3, 1973, Governor John A. Burns authorized, through Executive Order No. 73-1, the establishment of the Ad Hoc Commission on Operations, Revenues and Expenditures (CORE). The Commission's objective was to study the revenues, operations and expenses of Hawaii's State Government and provide independent advice on how the State could improve its efficiency and effectiveness.

The eighteen Commission members, all appointed by the Governor, were selected for their prominence in Hawaii's government, business and labor sectors. Mr. Andrew T. F. Ing, Financial Vice President of Hawaiian Electric Company, Inc., and Mr. Walter H. Kupau, President of the Hawaii State Federation of Labor AFL-CIO, were elected chairman and vice-chairman, respectively, of the Commission. The heads of the State's Departments of Budget & Finance, Taxation, and Planning and Economic Development served as ex-officio members of the Commission.

CORE members worked part-time and received no pay for their voluntary services. The Commission did employ a salaried staff to do research, coordinate Commission activities and perform clerical duties. Staff members were paid by the Governor's office. Mrs. Mildred Kosaki served as CORE's Executive Secretary, the head of the Commission's staff.

The Commission did its work by (1) gathering information (e.g., oral and written testimonies of government officials; suggestions from individuals and organizations), (2) analyzing the information (e.g., staff research papers), and (3) formulating recommendations.

To expedite its work, the Commission formed committees and task forces to focus on specific subject areas.

The CORE committees and task forces were:

- (1) Committee on Health and Social Services
 - (a) Task Force on Health Facilities
 - (b) " " " Housing
 - (c) " " " Welfare Eligibility and Level of Support
- (2) Committee on Revenues
- (3) Committee on Education
- (4) Committee on Support Services.

In compliance with Executive Order No. 73-1, a final report of the Commission's findings, conclusions and recommendations was submitted to the Governor in November 1974, prior to the beginning of the 1975 Legislative session.

The Commission officially ceased operation on November 15, 1974.

Governor's Ad Hoc Commission on Operations, Revenues & Expenditures
CORE Records 1973-1974

Box
number

CORE General

OGOV3-1 CORE Report to the Governor (3)
CORE Meetings & Work Sessions - Agendas
" " " " " - Minutes
CORE Research Memos Nos. 1-21
Commission Members--Background Information
Background Information on CORE members
Ethics Question (re: qualifications of CORE members)
Proxies

Correspondences

OGOV3-2 Correspondence to Individual Commissioners (from CORE Executive Secretary)
Correspondence for Committees
Correspondence, Ad Hoc Commission (2)
Correspondence, General (2)
Information--Requests, Responses, Acknowledgments (2)
Review of CORE Materials--Requests, Acknowledgments
Requests for Aid--Research

CORE Staff

Staffing
Correspondence, Staff
CORE Expenditures
HPERB Hearing (re: union status of CORE staff members)

Testimonies before CORE

Testimonies: Administration
" : Non-administration

Suggestions

Suggestions: Organizations
" : Public

Committees & Task Forces

Committee on Health & Social Services

OGOV3-3 Agenda
Minutes
Correspondence, Internal
Correspondence, General
Data Book
Environmental Planning
Handouts
Miscellaneous Items
Health Facilities Task Force
Minutes
Correspondence, Task Force
Correspondence, General
Work Plan
CORE Materials
Act 97 Hospital Documentation
County/State Hospitals
Health Department Materials
DOH Revenues & Expenditures

Committees & Task Forces (continued)

Comments: Hawaii's Health Program
 Hawaii Comprehensive Health Planning
 Hawaii--Medical Assistance Program
 Insurance (Medical)
 Medicaid Statistics
 Responses about Medicaid
Medicaid 1973
Title XIX Provider Manual (Medicaid)
 Testimonies Before the State Legislature (1970-1974)
 General

Housing Task Force

Minutes
 Correspondence
 Speakers--Requests, Acknowledgments
 Work Plan: includes Health Task Force Report (2)
 Hawaii Housing Authority's Testimony before the 1974 State Legislature
 Hawaii Housing Authority (background information)
 Land Use Commission
 Hawaii-Related Data
 Hawaiian Studies & Reports (2)

Task Force on Welfare Eligibility & Level of Support

Correspondences
 Correspondences, General
 Work Plan
 CORE Materials
 DSSH Materials (2)
 DSSH Testimony
 Hawaii-Related Data

Committee on Revenues

Agendas
 Minutes
 Revenue Advisory Committee Minutes
 Correspondences
 Handouts (3)
 Revenues & Expenditures
 A-95 Clearinghouse
 1965 Advisory Committee on Taxation and Finance: Summary Report
 1973-1975 Appropriations & Allocations
 Comptroller's Reports
 Expenditures (General)
 Finances (General)
 GO Plan: GOP Plan For Fiscal Reform
 Hotel Taxes
 State Debt - CIP
 State Government
 State & Local Government
 Tax Burden
 Tax Recommendations
 Tax Structure
 Testimony before House Finance Committee (subj.: the economy) - 1973

Committee on Education

Agenda (incomplete)
 Minutes
 Correspondence, Formal Education
 Correspondence, General

OGOV3-4

OGOV3-5

Committees and Task Forces (continued)

Data Book

Work Plan

Comments: Education

Handouts

Lower Education

Lower Education & Continuing Education

Curriculum & Programs

Enrollment

Facilities

Management & Organization

Personnel

Revenues & Expenditures

Hawaii Suggestions

General

Higher Education

Community Colleges

Manoa & Hilo

Degree Fields

Faculty

Measures of Effectiveness

Revenues & Expenditures

Students

Hawaii Suggestions

General

Committee on Support Services (also called Government Wide Support)

Minutes

Correspondence

Handouts

Collective Bargaining

Construction

Government Reorganization

MIS-EDP (Management Information Service-Electronic Data Processing)

MIS-EDP Hawaii

Productivity & Compensation

PPBS (2)

Data Tables used in Report to Governor (2)

OGOV3-6

OGOV3-7