Governor's Ad Hoc Commission on Operations,
Revenues & Expenditures (CORE) 1973-1974

On August 3, 1973, Governor John A. Burns authorized, through Executive Order No. 73-1, the establishment of the Ad Hoc Commission on Operations, Revenues and Expenditures (CORE). The Commission's objective was to study the revenues, operations and expenses of Hawaii's State Government and provide independent advice on how the State could improve its efficiency and effectiveness.

The eighteen Commission members, all appointed by the Governor, were selected for their prominence in Hawaii's government, business and labor sectors. Mr. Andrew T. F. Ing, Financial Vice President of Hawaiian Electric Company, Inc., and Mr. Walter H. Kupau, President of the Hawaii State Federation of Labor AFL-CIO, were elected chairman and vice-chairman, respectively, of the Commission. The heads of the State's Departments of Budget & Finance, Taxation, and Planning and Economic Development served as ex-officio members of the Commission.

CORE members worked part-time and received no pay for their voluntary services. The Commission did employ a salaried staff to do research, coordinate Commission activities and perform clerical duties. Staff members were paid by the Governor's office. Mrs. Mildred Kosaki served as CORE's Executive Secretary, the head of the Commission's staff.

The Commission did its work by (1) gathering information (e.g., oral and written testimonies of government officials; suggestions from individuals and organizations), (2) analyzing the information (e.g., staff research papers), and (3) formulating recommendations.

To expedite its work, the Commission formed committees and task forces to focus on specific subject areas.

The CORE committees and task forces were:
(1) Committee on Health and Social Services
   (a) Task Force on Health Facilities
   (b) " " " Housing
   (c) " " " Welfare Eligibility and Level of Support
(2) Committee on Revenues
(3) Committee on Education
(4) Committee on Support Services.

In compliance with Executive Order No. 73-1, a final report of the Commission's findings, conclusions and recommendations was submitted to the Governor in November 1974, prior to the beginning of the 1975 Legislative session.

The Commission officially ceased operation on November 15, 1974.
Governor's Ad Hoc Commission on Operations, Revenues & Expenditures
CORE Records 1973-1974

Box number

CORE General

OG0V3-1
CORE Report to the Governor (3)
CORE Meetings & Work Sessions - Agendas
" " " " " - Minutes
CORE Research Memos Nos. 1-21
Commission Members--Background Information
Background Information on CORE members
Ethics Question (re: qualifications of CORE members)
Proxies

Correspondences

OG0V3-2
Correspondence to Individual Commissioners (from CORE Executive Secretary)
Correspondence for Committees
Correspondence, Ad Hoc Commission (2)
Correspondence, General (2)
Information--Requests, Responses, Acknowledgments (2)
Review of CORE Materials--Requests, Acknowledgments
Requests for Aid--Research

CORE Staff

Staffing
Correspondence, Staff
CORE Expenditures

HPERB Hearing (re: union status of CORE staff members)

Testimonies before CORE

Testimonies: Administration
" : Non-administration

Suggestions

Suggestions: Organizations
" : Public

Committees & Task Forces

Committee on Health & Social Services

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Minutes
Correspondence, Internal
Correspondence, General
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Handouts
Miscellaneous Items
Health Facilities Task Force
Minutes
Correspondence, Task Force
Correspondence, General
Work Plan
CORE Materials
Act 97 Hospital Documentation
County/State Hospitals
Health Department Materials
DOH Revenues & Expenditures
Committees & Task Forces (continued)

Comments: Hawaii's Health Program
Hawaii Comprehensive Health Planning
Hawaii—Medical Assistance Program
Insurance (Medical)
Medicaid Statistics
Responses about Medicaid
Medicaid 1973
Title XIX Provider Manual (Medicaid)
Testimonies Before the State Legislature (1970-1974)
General

Housing Task Force
Minutes
Correspondence
Speakers—Requests, Acknowledgments
Work Plan: includes Health Task Force Report (2)
Hawaii Housing Authority's Testimony before the 1974 State Legislature
Hawaii Housing Authority (background information)
Land Use Commission
Hawaii—Related Data
Hawaiian Studies & Reports (2)

Task Force on Welfare Eligibility & Level of Support
Correspondences
Correspondences, General
Work Plan
CORE Materials
DSSH Materials (2)
DSSH Testimony
Hawaii—Related Data

Committee on Revenues
Agendas
Minutes
Revenue Advisory Committee Minutes
Correspondences
Handouts (3)
Revenues & Expenditures
A-95 Clearinghouse
1965 Advisory Committees on Taxation and Finance: Summary Report
1973-1975 Appropriations & Allocations
Comptroller's Reports
Expenditures (General)
Finances (General)
GO Plan: GOP Plan For Fiscal Reform
Hotel Taxes
State Debt - CIP
State Government
State & Local Government
Tax Burden
Tax Recommendations
Tax Structure
Testimony before House Finance Committee (subj.: the economy) - 1973

Committee on Education
Agenda (incomplete)
Minutes
Correspondence, Formal Education
Correspondence, General
Committees and Task Forces (continued)

Data Book
Work Plan
Comments: Education
Handouts
Lower Education
  Lower Education & Continuing Education
  Curriculum & Programs
  Enrollment
  Facilities
  Management & Organization
  Personnel
  Revenues & Expenditures
  Hawaii Suggestions
  General

Higher Education
  Community Colleges
  Manoa & Hilo
  Degree Fields
  Faculty
  Measures of Effectiveness
  Revenues & Expenditures
  Students
  Hawaii Suggestions
  General

Committee on Support Services (also called Government Wide Support)
Minutes
Correspondence
Handouts
Collective Bargaining
Construction
Government Reorganization
MIS-EDP (Management Information Service—Electronic Data Processing)
MIS-EDP Hawaii
Productivity & Compensation
PPBS (2)

Data Tables used in Report to Governor (2)